

**CITY OF MIRAMICHI**  
**CONSOLIDATED FINANCIAL STATEMENTS**  
  
**FOR THE YEAR ENDED**  
**DECEMBER 31, 2021**



*Allen, Paquet & Arseneau LLP*  
CHARTERED PROFESSIONAL ACCOUNTANTS • COMPTABLES PROFESSIONNELS AGRÉÉS

**CITY OF MIRAMICHI**

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For the year ended December 31, 2021

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CITY OF MIRAMICHI  
Consolidated Financial Statements  
Year ended December 31, 2021

**Management's Responsibility for the Consolidated Financial Statements**

The accompanying consolidated financial statements of the City of Miramichi (the "City") are the responsibility of the City's management and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 2 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The City's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

The mayor and council meet with management to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval.

The consolidated financial statements have been audited by Allen, Paquet & Arseneau, LLP, independent external auditors appointed by the City. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the City's consolidated financial statements.

Clerk-Treasurer



INDEPENDENT AUDITORS' REPORT

To His Worship the Mayor  
and Members of Council of the City of Miramichi

*Opinion*

We have audited the consolidated financial statements of the City of Miramichi, which comprise the consolidated statement of financial position as at December 31, 2021, and the consolidated statement of operations and accumulated surplus, change in net assets (debt) and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the City of Miramichi as at December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for Public Sector Accounting.

*Basis of Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*  
Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.



INDEPENDENT AUDITORS' REPORT (continued)*Auditors' Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Miramichi, NB

July 19, 2022

Handwritten signature of Allen Paquet in black ink.

Chartered Professional Accountants

**CITY OF MIRAMICHI****Consolidated Statement of Operations and Accumulated Surplus****For the year ended December 31**

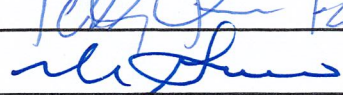
	<b>2021</b>	<b>2021</b>	<b>2020</b>
	(Unaudited) Budget Note 23	Actual	Actual
<b>REVENUE (Note 24)</b>			
Warrant of Assessment	\$ 26,940,570	\$ 27,222,494	\$ 26,819,207
Community Funding and Equalization Grant from Provincial Government	6,224,699	6,362,332	6,422,842
Services Provided to Other Governments	1,088,740	1,089,864	1,024,399
Other Contributions and Government Transfers	2	2,039,068	2,571,609
Other Revenue from Own Sources	1,232,886	1,099,723	983,995
Water and Sewer Revenue	5,119,691	4,985,278	4,992,525
Interest	105,000	249,019	316,745
	40,711,588	43,047,778	43,131,322
<b>EXPENDITURES (Note 25)</b>			
General Government Services - Page 27	4,748,992	3,987,759	3,717,643
Protection Services - Page 28	12,438,797	10,727,184	10,964,826
Transportation Services - Page 29	11,429,808	10,162,057	9,527,640
Environmental Health and Development - Page 30	3,232,954	2,621,203	2,493,456
Recreation and Cultural Services - Page 31	6,010,848	5,041,430	4,820,084
Water and Sewer Utilities - Page 32	5,550,874	5,441,023	5,683,972
	43,412,273	37,980,656	37,207,621
<b>ANNUAL SURPLUS (Note 20)</b>	<b>\$( 2,700,685)</b>	<b>\$ 5,067,122</b>	<b>\$ 5,923,701</b>
<b>ACCUMULATED SURPLUS, Beginning of Year</b>		<b>141,202,967</b>	<b>135,279,266</b>
<b>ACCUMULATED SURPLUS, End of Year</b>		<b>\$ 146,270,089</b>	<b>\$ 141,202,967</b>

**CITY OF MIRAMICHI**  
**Consolidated Statement of Financial Position**  
**As at December 31**

	2021	2020
<b>FINANCIAL ASSETS</b>		
Cash and Short Term Investments (Note 3)	\$ 36,660,212	\$ 31,936,549
Trust deposits	17,235	17,235
Accounts Receivable (Note 4)	3,964,982	4,162,211
Accrued Pension Asset (Note 9)	5,375,100	5,212,700
	<b>\$ 46,017,529</b>	<b>\$ 41,328,695</b>
<b>LIABILITIES</b>		
Bank Loans (Note 5)	\$ 7,003,000	\$ 7,003,000
Trust Deposits Payable	17,235	17,235
Accounts Payable and Accrued Liabilities (Note 6)	3,858,098	4,742,427
Deferred Government Funding (Note 7)	3,233,649	1,799,397
Long Term Debt (Note 8)	26,358,000	25,334,000
Funds Held in Trust - Covey Estate - David Sadler Scholarship	463,177	466,074
Other Post Employment Liabilities (Note 10)	3,078,500	3,081,200
	<b>44,011,659</b>	<b>42,443,333</b>
<b>NET ASSETS ( DEBT) (Page 6)</b>	<b>\$ 2,005,870</b>	<b>\$ ( 1,114,638)</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible Capital Assets (Note 18)	288,172,960	280,257,513
Accumulated Amortization	( 144,281,845)	( 138,235,835)
	<b>143,891,115</b>	<b>142,021,678</b>
Inventory of Supplies	91,445	71,303
Prepaid Expenses	281,659	224,624
	<b>144,264,219</b>	<b>142,317,605</b>
<b>ACCUMULATED SURPLUS</b>	<b>\$ 146,270,089</b>	<b>\$ 141,202,967</b>
<b>CONTINGENCIES (Note 15)</b>		

On Behalf of the Council

 Mayor

 Clerk-Treasurer

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**CITY OF MIRAMICHI****Consolidated Statement of Change in Net Assets (Debt)****For the year ended December 31**

	<b>2021</b>	<b>2020</b>
Annual Surplus	\$ 5,067,122	\$ 5,923,701
Acquisition of Tangible Capital Assets	( 8,829,583)	( 8,876,522)
Proceeds on Disposal of Tangible Capital Assets	42,674	20,002
Amortization of Tangible Capital Assets	6,587,568	6,133,871
Write-down of Tangible Capital Assets	324,221	493,392
Loss on Sale of Tangible Capital Assets	5,683	6,922
	<b>3,197,685</b>	<b>3,701,366</b>
Change in Inventory	( 20,142)	( 9,398)
Change in Prepaid Expenses	( 57,035)	( 51,372)
	<b>( 77,177)</b>	<b>( 60,770)</b>
<b>INCREASE IN NET ASSETS</b>	<b>3,120,508</b>	<b>3,640,596</b>
<b>NET DEBT, Beginning of Year</b>	<b>( 1,114,638)</b>	<b>( 4,755,234)</b>
<b>NET ASSETS (DEBT), End of Year</b>	<b>\$ 2,005,870</b>	<b>\$( 1,114,638)</b>

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**CITY OF MIRAMICHI**  
**Consolidated Statement of Cash Flow**  
**For the year ended December 31**

	2021	2020
<b>OPERATING TRANSACTIONS</b>		
Annual Surplus	\$ 5,067,122	\$ 5,923,701
Items not affecting cash:		
Amortization of Tangible Capital Assets	6,587,568	6,133,871
Loss on Sale of Tangible Capital Assets	5,683	6,922
Write-down of Capital Assets	324,221	493,392
Change in Accrued Pension Asset	( 162,400)	( 1,003,100)
Change in Other Post Employment Benefits	( 2,700)	( 178,600)
Changes in non-cash working capital:		
Changes in Accounts Receivable	197,229	512,993
Changes in Accounts Payable and Accrued Liabilities	( 884,329)	300,691
Changes in Deferred Revenue	1,434,252	434,453
Changes in Trust Deposits	( 2,897)	( 856)
Changes in Prepaid Expenses	( 57,035)	( 51,372)
Changes in Inventory of Supplies	( 20,142)	( 9,398)
	<b>12,486,572</b>	<b>12,562,697</b>
<b>CAPITAL TRANSACTIONS</b>		
Acquisition of Tangible Capital Assets	( 8,829,583)	( 8,876,522)
Proceeds on Sale of Tangible Capital Assets	42,674	20,002
	<b>( 8,786,909)</b>	<b>( 8,856,520)</b>
<b>FINANCING TRANSACTIONS</b>		
Issuance of Long Term Debt	5,040,000	4,508,000
Repayment of Long Term Debt	( 4,016,000)	( 4,186,000)
	<b>1,024,000</b>	<b>322,000</b>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>4,723,663</b>	<b>4,028,177</b>
<b>CASH AND CASH EQUIVALENTS, Beginning of Year</b>	<b>31,936,549</b>	<b>27,908,372</b>
<b>CASH AND CASH EQUIVALENTS, End of Year</b>	<b>\$ 36,660,212</b>	<b>\$ 31,936,549</b>
<b>CASH AND CASH EQUIVALENTS CONSIST OF:</b>		
Cash	\$ 33,012,843	\$ 28,712,061
Restricted Cash	3,647,369	3,224,488
<b>CASH AND CASH EQUIVALENTS, End of Year</b>	<b>\$ 36,660,212</b>	<b>\$ 31,936,549</b>

**1. PURPOSE OF THE ORGANIZATION**

The City was incorporated under the provisions of the Province of New Brunswick Municipalities Act on January 1, 1995. As a municipality, the City is exempt from income tax under section 149(1)(c) of the Canadian Income Tax act.

The City provides municipal services such as police, fire, public works, engineering, parks and recreation, community development and other general government operations.

**2. SIGNIFICANT ACCOUNTING POLICIES**

The consolidated financial statements of the City are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Professional Accountants. The consolidated financial statements include the additional disclosure requirements by the Department of Environment and Local Government of New Brunswick. The City has added Notes 11, 13, 14, 20 and 23 to comply with these requirements.

Management maintains a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements.

Significant aspects of the accounting policies adopted by the City are as follows:

**(a) Reporting Entity**

The consolidated financial statements reflect the assets, liabilities, revenues, expenditures and changes in fund balances and change in financial position of the reporting entity. The City of Miramichi is comprised of all organizations, local boards and commissions that are owned or controlled by the City and are, therefore, accountable to the Council for the administration of their financial affairs and resources. In addition to the City's municipal government operations, they include the operations of French Fort Cove Eco-Center Inc.

Interdepartmental and organizational transactions and balances are eliminated.

**(b) Budget**

The budget figures contained in these consolidated financial statements were approved by Council on November 12, 2020 and the Minister of Environment and Local Government approved the General Operating budget on November 23, 2020, and Utility Operating budget on November 23, 2020.

**(c) Cash and Short Term Investments**

Cash and cash equivalents include cash on hand, demand deposits and short-term investments that are readily convertible to known amounts of cash and which are subject to and insignificant risk of change in value.

**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(d) Inventories of Supplies**

Inventories of supplies consist mainly of parts and road maintenance materials and are valued at the lower of cost and net realizable value.

**(e) Tangible Capital Assets**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital asset is amortized on a straight line basis over the estimated useful life as follows:

	<u><b>Years</b></u>
Land:	
All land owned by the City	N/A
Land Improvements:	
Includes major landscaping projects, sports fields, courts, trail culverts, paved trails, parking lots, play grounds and similar assets	10 - 30 years
Buildings and leasehold improvements:	
All buildings owned by the City, with the exception of treatment plants, as single assets or broken into components: structural, interior, exterior, mechanical, electrical, specialty items, equipment and site work	10 - 60 years
Machinery and Equipment:	
Includes information technology assets, large signage, transit fare boxes, motorized fleet equipment, parking meters, leasehold improvements and similar assets	10 - 20 years
Linear Assets:	
All public works infrastructure including roads, sidewalks, street lights, traffic signals, storm sewers, water and sewer main	15 - 60 years
Vehicles:	
All vehicles including cars, trucks, buses and similar assets	2 - 20 years
Water and Wastewater Facilities:	
Includes water and wastewater treatment plants broken into components: process piping and equipment, electrical and instrumentation, structural, architectural, mechanical and site work	20 - 80 years

**Assets under construction**

Assets under construction are not amortized until the asset is available for productive use.

**Contribution of tangible capital assets**

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

All grants, donations from subdivision developers and other third party contributions are recorded as income in the year the expenditure for the capital asset is incurred. The full cost of the asset is capitalized during the year the asset is substantially complete and put into use.

**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(f) Revenue Recognition**

Taxation Revenue represents annual levy administered and collected by the Province of New Brunswick on behalf of all New Brunswick Municipalities for municipal services. They are recorded as warrant of assessment as the funds are received by the City.

Government Transfers are recognized as revenue in the period that the transfer is authorized, eligibility criteria, if any, have been met by the City, and a reasonable estimate of the amount to be received can be made.

Fee and charge revenue for building permits; water and wastewater and transportation are recorded on the accrual basis and recognized as earned which is usually when services are provided or facilities are utilized.

Other revenues are recorded when it is earned and collection is reasonably assured.

**(g) Government transfers**

Government transfers are recognized in the consolidated financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Transfers received for which expenses are not yet incurred are included in deferred revenue.

**(h) Deferred revenue**

Deferred revenue includes grants, contributions and other amounts received from third parties pursuant to legislation, regulation and agreement which may only be used in certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired. In addition, all funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenues until used for the purpose specified.

**(i) Expense recognition**

Expenses are recognized in the period that the goods and services were acquired and a liability was incurred. Expenses are recorded on an accrual basis. Outstanding commitments for goods and services relating to the current year are accrued at the balance sheet date.

**(j) Non-financial assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year end and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenditures, provides the consolidated change in net financial debt for the year.

**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(k) Employee future benefits**

The City and its employees contribute to the City of Miramichi Municipal Pension Plan, a jointly trustee pension plan. The Plan provides for service pensions based on length of service and rate of pay (a defined benefit plan).

In addition to the Municipal Pension Plan, post-retirement benefits, and severance benefits also accrue to the City's employees. The costs of these benefits are actuarially determined based on service and best estimate of retirement ages and expected future salary increases. The obligation under these benefits plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits. The City also provides continuation of unused sick banks which do not vest to be used during the employees' period of employment.

**(l) Trust funds**

The City maintains trust funds for the Sadler Scholarship. The funds are restricted for this use only.

**(m) Use of Estimates**

The preparation of the consolidated financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known. Actual results may differ from those estimates. Areas requiring the greatest degree of estimation include provision for future employee benefits, valuation of donated capital assets, assessment of contingency liabilities and allowance for doubtful accounts receivable.

**(n) Reserves and funds**

Certain amounts as approved by City Council, are set aside in reserves and reserve funds for future operating and capital purposes. Transfers to and from reserves and reserve funds are recorded as an adjustment within accumulated surplus. Note 21, "Statement of Reserve Funds" to the consolidated financial statements, is included to show the reserve fund balances as supplementary information.

Operating funds

Operating funds are established for general, and water and sewer operations of the City. Operating funds are used to record the costs associated with providing City services.

Capital funds

Capital funds are established for general and water and sewer capital. Capital funds track the acquisition cost of various capital assets and the financing of those assets, including related debt.

Reserve funds

Under the Municipalities Act of New Brunswick, Council may establish discretionary reserves for each fund listed above.

## 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### (o) Segmented Information

The City is a diversified municipal unit that provides a wide range of services to its residents. For management reporting purposes, the City's operations and activities are organized and reported by function. This presentation was created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. Municipal services are provided by departments as follows:

#### General Government Services

This department is responsible for the overall governance and financial administration of the City. This includes council functions, general and financial management, legal matters and compliance with legislation as well as civic relations.

#### Protective Services

This department is responsible for the provision of policing services, fire protection, emergency measures, animal control and other protective measures.

#### Transportation Services

This department is responsible for common services, roads and streets maintenance, street lighting, traffic services, parking and other transportation related functions.

#### Environmental Health Services and Development Services

This department is responsible for the provision of waste collection and disposal for planning and zoning, community development, tourism and other municipal development and promotion services.

#### Recreation and Cultural Services

This department is responsible for the maintenance and operation of recreational and cultural facilities, including the swimming pool, arena, parks and playgrounds and other recreational and cultural facilities.

#### Water and Sewer Systems

This department is responsible for the provision of water and sewer services including the maintenance and operation of the underground networks, treatment plants, reservoirs and lagoons.

## 3. CASH AND SHORT TERM INVESTMENTS

	2021	2020
Cash - Unrestricted	\$ 6,732,625	\$ 7,539,262
Cash - Reserve Funds	26,304,670	21,200,148
Cash - Canada Community-Building Fund (CCBF) - Restricted	3,095,689	2,670,546
French Fort Cove capital fund bank account - Restricted	88,503	87,868
GIC held for Sadler Scholarship fund - Restricted - 0.15%	438,725	438,725
	<b>\$ 36,660,212</b>	<b>\$ 31,936,549</b>

**4. ACCOUNTS RECEIVABLE**

	<b>2021</b>	<b>2020</b>
Water and sewer receivables	\$ 1,221,618	\$ 1,492,585
Receivable from Province of New Brunswick	1,421,113	1,647,964
Other receivables	332,192	328,666
Sales tax receivable	990,059	692,996
	<b>\$ 3,964,982</b>	<b>\$ 4,162,211</b>

**5. BANK LOANS**

**Interim borrowing for capital**

Bank loans represent temporary financing of capital expenditures for the General Capital Fund and for the Water and Sewerage Capital Fund and will be replaced by debenture issues as well as a working capital component. The interest rates on these loans are at prime rate. The City has ministerial authority for short term borrowing.

**6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

	<b>2021</b>	<b>2020</b>
Accounts payable and accrued liabilities	\$ 3,325,937	\$ 4,288,295
Accrued interest on long-term debt	79,397	85,595
Holdbacks payable	51,419	51,051
Wages payable	401,345	317,486
	<b>\$ 3,858,098</b>	<b>\$ 4,742,427</b>

**7. DEFERRED GOVERNMENT FUNDING**

	<b>2021</b>	<b>2020</b>
Deferred Government Transfers - Canada Community-Building Fund (CCBF)	\$ 3,233,649	\$ 1,734,400
Other Government Transfers	-	64,997
	<b>\$ 3,233,649</b>	<b>\$ 1,799,397</b>

**8. LONG TERM DEBT**

	<b>2021</b>	<b>2020</b>
<u>New Brunswick Municipal Financing Corporation</u>		
Debentures:		
Repaid during the year	\$ -	\$ 138,000
Refinanced during the year	-	401,000
3.25%-3.80% series renewable in 2027 (OIC 09-0028, 09-0096, 10-0011)	<b>931,000</b>	1,015,000
2.95%-3.80% series due 2032 (OIC 09-0096, 09-0126, 10-0011, 10-0033, 12-0026)	<b>148,000</b>	262,000
2.90%-4.00% series due 2033 (OIC 01-0077, 10-0011, 12-0026)	<b>646,000</b>	722,000
3.30%-4.40% series due 2033 (OIC 10-0011, 10-0033, 11-0084)	<b>985,000</b>	1,049,000
2.90%-4.15% series due 2034 (OIC 01-0077, 02-0032, 11-0084, 12-0002, 12-0026)	<b>534,000</b>	615,000
2.05%-3.50% series due 2035 (OIC 12-0002, 13-0018, 14-0011, 14-0013)	<b>720,000</b>	827,000
2.00%-2.90% series due 2026 (OIC 14-0011)	<b>338,000</b>	401,000
1.65%-2.70% series due 2027 (OIC 15-0014, 16-0014, 16-0037)	<b>844,000</b>	975,000
2.65%-3.45% series due 2028 (OIC 15-0014, 16-0014, 16-0037, 17-0032, 17-0045)	<b>1,875,000</b>	2,112,000
2.00%-2.85% series due 2029 (OIC 14-0011, 15-0014, 16-0014, 17-0032, 18-0006)	<b>1,710,000</b>	1,905,000
5.30-5.55% series renewable in 2023 (OIC 06-0040, 07-0027, 07-0068)	<b>527,000</b>	591,000
Refinanced during the year	-	684,000
3.25%-3.80% series renewable in 2027 (OIC 07-0027, 09-0028, 10-0033, 99-0018)	<b>349,000</b>	375,000
2.95%-3.80% series due 2032 (OIC 09-0028, 10-0033, 11-0060)	<b>190,000</b>	204,000
2.90%-4.00% series due 2033 (OIC 02-0032, 10-0033, 12-0026, 99-0018)	<b>675,000</b>	916,000
3.30%-4.40% series due 2033 (OIC 11-0060, 12-0026)	<b>323,000</b>	344,000
2.90%-3.45% series due 2024 (OIC 02-0032, 03-0043, 99-0018)	<b>765,000</b>	1,006,000
1.05%-3.15% series due 2025 (OIC 02-0032, 03-0043, 04-0035, 04-0054, 99-0018)	<b>1,303,000</b>	1,608,000
2.05%-3.50% series due 2035 (OIC 13-0018, 14-0011)	<b>819,000</b>	867,000
2.00%-3.75% series due 2036 (OIC 13-0018, 14-0011, 15-0014)	<b>224,000</b>	261,000
Carried forward	<b>\$ 13,906,000</b>	<b>\$ 17,278,000</b>



**8. LONG TERM DEBT (continued)**

	<b>2021</b>	<b>2020</b>
Carried Forward	\$ 13,906,000	\$ 17,278,000
2.00%-2.95% series due 2026 (OIC 02-0032, 03-0043, 04-0035, 05-0053, 99-0018)	133,000	192,000
2.20%-2.90% series due 2027 (OIC 05-0053, 05-0088, 06-0040)	85,000	127,000
2.65%-3.70% series due 2038 (OIC 13-0018, 15-0014, 16-0014, 17-0032)	863,000	900,000
2.00%-3.35% series due 2039 (OIC 13-0018, 14-0011, 15-0014, 16-0014, 17-0032, 18-0006)	1,859,000	1,942,000
1.95%-2.45% series due 2029 (OIC 07-0027, 08-0032)	347,000	387,000
0.90%-2.05% series due in 2030 (OIC 09-0096, 16-0014, 17-0032, 18-0006, 19-0011)	3,307,000	3,650,000
0.90%-2.95% series due in 2040 (OIC 15-0014, 18-0006, 19-0011)	818,000	858,000
0.30%-2.30% series due in 2031 (OIC 18-006, 19-0011, 20-0001)	3,322,000	-
0.855%-2.378% series due in 2031 (OIC 07-0027, 09-0028, 09-0096, 09-0110, 09-0126)	628,000	-
0.30%-2.95% series due in 2041 (OIC 18-0006, 19-0011, 19-0066, 20-0001)	1,090,000	-
	<b>\$ 26,358,000</b>	<b>\$ 25,334,000</b>
Principal payments of long term debt are due as follows:		
2022	\$ 3,266,000	
2023	3,559,000	
2024	2,896,000	
2025	2,622,000	
2026	2,236,000	
Subsequent years	11,779,000	
	<b>\$ 26,358,000</b>	

Approval of the Municipal Capital Borrowing Board has been obtained for the above debenture debt reported and all the long-term debt has been approved by an Order-in-Council of the Provincial Legislature.

**9. ACCRUED PENSION ASSET**

Pension benefits are provided to employees of The City of Miramichi under the Pension Plan for the Employees of the City of Miramichi ascended to on July 1, 1996. Employees contribute to the plan, which provides for service pensions based on length of service and rate of pay (a defined benefit plan).

Employees make contributions equal to 9% of earnings, and the City contributes an equal amount. The contribution by the City in 2021 was \$1,297,800 (2020 - \$2,254,800) including special payments of \$301,200 (2020 - \$1,333,900). Total benefit payments to retirees during the year were \$4,204,700 (2020 - \$2,808,900). A separate pension fund is maintained.

The City is in a net asset position as at December 31, 2021, as follows:

	<b>2021</b>	<b>2020</b>
Smoothed market value of plan assets	\$ 72,607,900	\$ 68,807,400
Accrued benefit obligation	( 68,449,700)	( 64,598,000)
Funded surplus	4,158,200	4,209,400
Unamortized actuarial losses	1,216,900	1,003,300
Accrued pension asset	\$ 5,375,100	\$ 5,212,700

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases and employee turnover and mortality. The assumptions used reflect the city's best estimates:

	<b>2021</b>	<b>2020</b>
Discount rate	5.25%	5.25%
Rate of compensation increases	3.25%	3.25%
Rate of inflation	3.25%	3.25%
Mortality	CPM 2014 mortality table after retirement only, in combination with the MI-2017 improvement scale.	
Retirement age	Police and fire at age 61; Other members at age 62; Members older than the assumed retirement ages are assumed to retire one year after the valuation date.	

	<b>2021</b>	<b>2020</b>
Current period benefit cost	\$ 2,276,300	\$ 2,133,700
Amortization of actuarial losses	77,200	170,700
	2,353,500	2,304,400
Less: employee contributions	( 996,600)	( 920,900)
Pension expense	1,356,900	1,383,500
Interest (benefit) cost on the average accrued benefit obligation	( 221,500)	( 131,800)
Total expenses related to pension	\$ 1,135,400	\$ 1,251,700

**9. ACCRUED PENSION ASSET (continued)**

The employer contribution expense of \$1,297,800 is included in the statement of operations as a component of department expenses. The change in accrued pension asset of \$162,400 is included in post-retirement liabilities expense in the segment to which it relates.

Benefit plan assets consist of (percentage of plan assets):

	2021	2020
Bonds	39.50%	39.65%
Canadian equities	25.33%	25.35%
International equities	25.23%	25.78%
Real estate	9.94%	9.22%

**10. OTHER POST-EMPLOYMENT LIABILITIES**

The City of Miramichi provides various groups of employees in accordance with applicable collective agreements severance, post-retirement benefits, and non-vesting sick time.

	2021	2020
<b>Employee benefit obligations:</b>		
Vested benefits	\$ 2,336,700	\$ 2,316,600
Unamortized actuary gains (losses)	( 40,600)	( 30,400)
Non-vested benefits	926,900	799,800
Unamortized actuary gains (losses)	( 144,500)	( 4,800)
<b>Accrued employee benefit obligation</b>	<b>3,078,500</b>	<b>3,081,200</b>
Less funded amount	-	-
<b>Unfunded employee benefit obligation</b>	<b>\$ 3,078,500</b>	<b>\$ 3,081,200</b>
<b>Non-vested benefits</b>	<b>\$ 782,400</b>	<b>\$ 795,000</b>
<b>Total expenses related to other post-employment liabilities</b>	<b>\$ 305,000</b>	<b>\$ 319,000</b>

Vested benefits represent the City's liability for future employee lump sum retirement payments in the year of retirement or resignation which are contractually required to be paid to an employee independent of his or her further employment. It also includes non-pension post retirement benefit to retirees to age 65 related to healthcare benefits including medical, dental, drugs, vision and hospital. Non-vested benefits represent the City's estimated liability of future costs related to sick leave benefits that are conditional on his or her future employment.

The other post-employment liabilities were valued based on an actuarial calculation as of December 31, 2021. The actuarial method used was the projected benefit method prorated on service to calculate the accrued benefit obligation. The valuation was based on a number of assumptions about future event, such as interest rates, wage and salary increases and employee turnover and retirement. The assumptions used reflect the City's best estimates.

**10. OTHER POST-EMPLOYMENT LIABILITIES (continued)**

The following summarizes the major assumptions in the valuation for:

- Annual salary increase of 3.25%;
- the discount rate used to determine the accrued benefit obligation of 3.50%;
- retirement age is 61 for fire and police, members older than the assumed retirement ages are assumed to retire one year after the valuation date;
- Estimated net excess utilization of rate of sick leave by employee group.

**11. SHORT-TERM BORROWINGS COMPLIANCE**

**Operating borrowing**

As prescribed in the Local Governance Act, borrowing to finance General Fund operations is limited to 4% of the Municipality's operating budget. Borrowing to finance Utility Fund operations is limited to 50% of the operating budget for the year. In 2021, the City has complied with these restrictions.

**Inter-fund borrowing**

The Municipal Financial Reporting Manual requires that short-term inter-fund borrowings be repaid in the next year unless the borrowing is for a capital project. The amounts payable between Funds are in compliance with the requirements.

**12. REPORTING TO THE PROVINCE OF NEW BRUNSWICK**

The City complies with PSAB accounting standards. The City is also required to comply with the Municipal Financial Reporting Manual prescribed by the Province of New Brunswick. Differences in accounting policies include the methodology for accounting for Tangible Capital Assets, and government transfers. PSAB also requires full consolidation of funds.

**13. WATER AND SEWER FUND SURPLUS/DEFICIT**

The Municipalities Act requires Water and Sewer Fund surplus/deficit amounts to be absorbed into one or more of the four Operating Budgets commencing with the second next ensuing year. The balance of the surplus/deficit at the end of the year consists of the following:

	<b>2021</b>	<b>2020</b>
2021 Deficit	\$( 422,912)	\$ -
2020 Surplus	241,993	241,993
2019 Surplus	-	35,829
	<b>\$( 180,919)</b>	<b>\$ 277,822</b>

**14. WATER COST TRANSFER**

The City's water cost transfer for fire protection is within the maximum allowable under the *Local Governance Act* based upon the applicable percentage of water system expenditures for the population.

**15. CONTINGENCIES**

In the normal course of the City's activities, the City is subject to a number of claims and litigation. The City intends to defend and negotiate such claims and litigation. The eventual outcome of these claims and litigation is not determinable at year end.

**16. CAPITAL FUNDS**

The water utility Capital Fund is in compliance with the regulation of the Minister of Environment and Local Government since the current assets are not exceeding the current liabilities. The General Capital Fund is also in compliance as the current assets are not exceeding the current liabilities.

**17. COMPARATIVE FIGURES**

Certain comparative figures for the year ended December 31, 2020, have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year surplus.

**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

## 18. SCHEDULE OF TANGIBLE CAPITAL ASSETS

	General Capital Assets						Water and Sewer Assets					
	Land	Land Improvements	Buildings and Leasehold Improvements	Machinery and Equipment	Asset Under Construction	Fleet	Roads, Streets, Sidewalks, Culverts	Buildings and Leasehold Improvements	Water and Sewer System	Asset Under Construction	2020 Total	2021 Total
COST												
Balance, Beginning of Year	\$ 2,240,392	\$ 13,612,762	\$ 21,854,027	\$ 4,315,434	\$ 1,585,638	\$ 10,276,583	\$ 125,422,553	\$ 24,628,810	\$ 75,109,919	\$ 1,211,395	\$ 280,257,513	\$ 272,268,812
Net Additions and transfers	259,555	1,004,212	1,468,224	855,821	201,717	1,506,261	3,766,344	66,386	1,261,410	169,129	10,559,059	9,397,601
Less: Disposals and transfers	5,000	-	-	154,385	1,489,118	72,740	317,354	320,074	44,583	240,358	2,643,612	1,408,900
BALANCE, END OF YEAR	2,494,947	14,616,974	23,322,251	5,016,870	298,237	11,710,104	128,871,543	24,375,122	76,326,746	1,140,166	288,172,960	280,257,513
ACCUMULATED AMORTIZATION												
Balance, Beginning of Year	-	3,570,413	11,443,762	2,081,358	-	5,781,313	78,480,705	13,896,516	22,981,768	-	138,235,835	132,469,469
Amortization	-	444,634	643,405	260,335	-	966,903	2,713,602	485,732	1,072,957	-	6,587,568	6,133,871
Less: Disposals	-	-	-	154,385	-	72,740	202,227	-	112,206	-	541,558	367,505
BALANCE, END OF YEAR	-	4,015,047	12,087,167	2,187,308	-	6,675,476	80,992,080	14,382,248	23,942,519	-	144,281,845	138,235,835
NET BOOK VALUE OF CAPITAL ASSETS												
\$ 2,494,947	\$ 10,601,927	\$ 11,235,084	\$ 2,829,562	\$ 298,237	\$ 5,034,628	\$ 47,879,463	\$ 9,992,874	\$ 52,384,227	\$ 1,140,166	\$ 143,891,115	\$ 142,021,678	

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**19. SCHEDULE OF SEGMENT DISCLOSURE**

	General Government	Protective Services	Transportation Services	Environmental Health & Development	Recreation and Cultural	Water and Sewer	2021 Consolidated	2020 Consolidated
<b>REVENUES</b>								
Property Tax Warrant	\$ 3,336,139	\$ 8,974,309	\$ 8,501,525	\$ 2,192,886	\$ 4,217,635	\$ -	\$ 27,222,494	\$ 26,819,207
Other Revenue from Own Sources	231,189	64,276	6,600	216,331	448,661	132,666	1,099,723	983,995
Community Funding and Equalization Grant from Provincial Government	779,709	2,097,439	1,986,942	512,513	985,729	-	6,362,332	6,422,842
Services to other government	-	830,479	259,385	-	-	-	1,089,864	1,024,399
Other Contributions and Government Transfers	952,013	-	2	-	-	1,087,053	2,039,068	2,571,609
Water and Sewer User Fees	-	-	-	-	-	4,985,278	4,985,278	4,992,525
Interest	-	12,039	113,997	-	-	122,983	249,019	316,745
	5,299,050	11,978,542	10,868,451	2,921,730	5,652,025	6,327,980	43,047,778	43,131,322
<b>EXPENDITURES</b>								
Salaries and Benefits	1,624,833	8,722,903	2,620,348	324,181	2,413,678	1,230,874	16,936,817	17,183,198
Goods and Services	1,403,721	1,554,348	3,838,340	2,299,441	1,759,092	1,951,708	12,806,650	12,045,569
Amortization and Disposal, post-retirement benefits & other **	943,171	346,559	3,375,894	( 6,847)	834,239	1,850,010	7,343,026	7,022,051
Interest and Bank Charges	16,034	103,374	327,475	4,428	34,421	408,431	894,163	956,803
	3,987,759	10,727,184	10,162,057	2,621,203	5,041,430	5,441,023	37,980,656	37,207,621

<b>SURPLUS FOR THE YEAR</b>	<b>\$ 1,311,291</b>	<b>\$ 1,251,358</b>	<b>\$ 706,394</b>	<b>\$ 300,527</b>	<b>\$ 610,595</b>	<b>\$ 886,957</b>	<b>\$ 5,067,122</b>	<b>\$ 5,923,701</b>
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\* Post-retirement liabilities include special payments for severance and pension as well as PSAB adjustments for pension, severance, post-retirement benefits and non-vesting sick time.  
\*\* Other expense includes special projects and capital grants.

**CITY OF MIRAMICHI**

**Notes to the Consolidated Financial Statements**

**For the year ended December 31, 2021**

**20. RECONCILIATION OF ANNUAL SURPLUS**

	General Operating Fund	General Capital Fund	General Operating Reserve Fund	General Capital Reserve Fund	Water and Sewer Operating Fund	Water and Sewer Capital Fund	Water and Sewer Operating Reserve Fund	Water and Sewer Capital Reserve Fund	Total
<b>2021 ANNUAL SURPLUS (DEFICIT) PER PSAB</b>	\$ 9,119,760	\$( 4,394,847)	\$ 12,039	\$ 113,997	\$ 1,626,350	\$( 1,435,573)	\$ 5,635	\$ 19,761	\$ 5,067,122
<b>Adjustments to Annual Surplus (Deficit) for Funding Requirements</b>	652,228	-	-	-	35,829	-	-	-	688,057
Second Previous Year's Surplus									
Transfers Between Funds:									
Transfer Elimination	( 424,375)	-	424,375	-	-	-	-	-	-
Transfer Elimination	( 5,110,214)	-	-	5,110,214	-	-	-	-	-
Transfer Elimination	-	651,999	-	( 651,999)	-	-	-	-	-
Transfer Elimination	-	-	-	-	( 438,334)	438,334	-	-	-
Transfer Elimination	-	-	-	-	( 300,000)	-	-	300,000	-
Transfer Elimination	-	-	-	-	( 537,307)	-	-	-	-
Transfer Elimination	537,307	-	-	-	( 300,000)	300,000	-	-	-
Capital Expenditures Paid Out of Operating	( 771,244)	771,244	-	-	-	-	-	-	-
Proceeds on sale of assets	42,674	-	-	-	-	-	-	-	42,674
Water supply for Fire Protection	( 671,000)	-	-	-	671,000	-	-	-	-
Storm Sewer Transfer	( 170,500)	-	-	-	170,500	-	-	-	-
Amortization	-	4,988,176	-	-	-	1,599,392	-	-	6,587,568
Long Term Debt Principal Repayment	( 2,034,000)	2,034,000	-	-	( 1,354,000)	1,354,000	-	-	-
Provision for post retirement benefits	38,186	-	-	-	3,050	-	-	-	41,236
<b>Total Adjustments to 2021 Annual Surplus (Deficit)</b>	( 7,910,938)	8,445,419	424,375	4,458,215	( 2,049,262)	3,691,726	-	300,000	7,359,535
<b>2021 ANNUAL FUND SURPLUS</b>									
<b>FOR FUNDING PURPOSES</b>	\$ 1,208,822	\$ 4,050,572	\$ 436,414	\$ 4,572,212	\$( 422,912)	\$ 2,256,153	\$ 5,635	\$ 319,761	\$ 12,426,657



**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**21. STATEMENT OF RESERVE FUNDS**

	General Operating Reserve	General Capital Reserve	Water and Sewer Operating Reserve	Water and Sewer Capital Reserve	2021 Total	2020 Total
<b>ASSETS</b>						
Cash	\$ 1,844,148	\$ 20,592,680	\$ 308,755	\$ 3,559,087	\$ 26,304,670	\$ 21,200,148
Receivable from General Operating Fund	340,500	-	-	-	340,500	-
Payable to General Operating Fund	-	( 111,000)	-	-	( 111,000)	-
<b>ACCUMULATED SURPLUS</b>	\$ 2,184,648	\$ 20,481,680	\$ 308,755	\$ 3,559,087	\$ 26,534,170	\$ 21,200,148
<b>REVENUE</b>						
Transfers to/from Water and Sewer and General Operating Funds:						
Allocation from General Operating Fund	\$ 424,375	\$ 5,110,214	\$ -	\$ -	\$ 5,534,589	\$ 2,725,165
Allocation from Water and Sewer Operating Fund	-	-	-	300,000	300,000	640,000
Allocation to General Capital Fund	-	905,000	-	-	905,000	-
Interest	12,039	113,997	5,635	19,761	151,432	217,498
<b>EXPENSES</b>						
Transfer to General Capital Fund	436,414	6,129,211	5,635	319,761	6,891,021	3,582,663
Transfer to General Operating Fund	-	1,556,999	-	-	1,556,999	818,823
	-	-	-	-	-	100,000
<b>ANNUAL SURPLUS</b>	\$ 436,414	\$ 4,572,212	\$ 5,635	\$ 319,761	\$ 5,334,022	\$ 2,663,840

Council Motions regarding transfers to and from reserves:

**Resolution adopted December 21, 2021:**  
 Moved by Councillor King and seconded by Councillor Ross-Robinson that council authorizes \$5,110,214 be transferred from General Operating Fund to the General Capital Reserve Fund.  
 Moved by Councillor King and seconded by Councillor Somers that council authorizes \$424,375 be transferred from General Operating Fund to the General Operating Reserve Fund.  
 Moved by Councillor King and seconded by Councillor Ross-Robinson that council authorizes \$300,000 be transferred from Water and Sewer Operating Fund to the Water and Sewer Capital Reserve Fund.  
 Moved by Councillor King and seconded by Councillor Duplessie that council authorizes \$1,556,999 be transferred from General Capital Reserve Fund to the General Capital Fund.  
 Moved by Councillor King and seconded by Councillor Duplessie that council authorizes \$905,000 be transferred from General Capital Fund to the General Capital Reserve Fund.

*[Signature]*  
 Date: July 23, 2022

*[Signature]*  
 Clerk-Treasurer  
 City of Miramichi

Municipal Seal

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**22. STATEMENT OF CONTROLLED ENTITIES OPERATIONS - FRENCH FORT COVE ECO-CENTER INC.**

		2021	2020
		Total	Total
<b>ASSETS</b>			
Cash	\$	137,101	\$ 121,247
Accounts Receivable		57,531	45,623
		194,632	166,870
<b>LIABILITIES</b>			
Due to City of Miramichi		103,413	86,352
ACCUMULATED SURPLUS		91,219	80,518
<b>TOTAL LIABILITIES AND ACCUMULATED SURPLUS</b>		<b>194,632</b>	<b>166,870</b>
<b>REVENUE</b>			
		114,159	113,357
<b>EXPENSES</b>			
		103,457	86,365
<b>ANNUAL SURPLUS</b>	<b>\$</b>	<b>10,702</b>	<b>\$ 26,992</b>

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**23. OPERATING BUDGET TO PSA BUDGET**

	Operating Budget General	Operating Budget Water & Sewer	Amortization, Pension & Post Employment Adjustments	Interest Reconciliation	Transfers	Total
<b>REVENUE</b>						
Province of New Brunswick:						
Warrant Assessment	\$ 26,940,570	\$ -	\$ -	\$ -	\$ -	\$ 26,940,570
Community Funding and Equalization Grant						
from Provincial Government	6,224,699	-	-	-	-	6,224,699
Services Provided to Other Governments	1,088,740	-	-	-	-	1,088,740
Other Government Contributions and Transfers	877,809	-	-	-	( 877,807)	2
Other Revenue from Own Sources	1,102,117	301,269	-	-	( 170,500)	1,232,886
Water and Sewer Rates	-	5,119,691	-	-	-	5,119,691
Water and Supply for the Protection	-	671,000	-	-	( 671,000)	-
Interest	-	105,000	-	-	-	105,000
Surplus - Second Previous Year	652,228	35,829	-	-	( 688,057)	-
	36,886,163	6,232,789	-	-	( 2,407,364)	40,711,588
<b>EXPENDITURES</b>						
General Government Services	4,193,272	-	373,648	182,072	-	4,748,992
Protective Services	11,696,144	-	923,873	489,780	( 671,000)	12,438,797
Transportation Services	7,415,177	-	3,721,153	463,978	( 170,500)	11,429,808
Environmental Health & Development Services	3,016,535	-	96,740	119,679	-	3,232,954
Recreation and Cultural Services	4,706,977	-	1,073,690	230,181	-	6,010,848
Water and Sewer	-	3,893,814	1,599,392	594,975	( 537,307)	5,550,874
Fiscal Services						
- Long-term Debt Repayments	1,853,000	1,354,000	-	-	( 3,207,000)	-
- Interest	1,485,690	594,975	-	( 2,080,665)	-	-
- Post-retirement Benefits	1,200,928	-	( 1,200,928)	-	-	-
- Transfer from the General Operating Fund to the						
General Capital Reserve Fund	111,000	-	-	-	( 111,000)	-
- Funding Current Year's Capital Projects - General	1,207,440	-	-	-	( 1,207,440)	-
- Funding Current Year's Capital Projects - Water & Sewer	-	390,000	-	-	( 390,000)	-
	36,886,163	6,232,789	6,587,568	-	( 6,294,247)	43,412,273
<b>SURPLUS (DEFICIT) FOR THE YEAR</b>	\$ -	\$ -	\$ ( 6,587,568)	\$ -	\$ 3,886,883	\$ ( 2,700,685)

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**24. REVENUE SUPPORT**

	(Unaudited) 2021 Budget	2021 Actual	2020 Actual
<b>Warrant of Assessment</b>	\$ 26,940,570	\$ 27,222,494	\$ 26,819,207
<b>Community Funding and Equalization Grant from Provincial Government</b>	\$ 6,224,699	\$ 6,362,332	\$ 6,422,842
<b>Services Provided to Other Governments</b>			
Province of New Brunswick			
Fire, including dispatch	\$ 652,166	\$ 652,167	\$ 587,968
Roads and streets	259,089	259,385	259,680
PSAP dispatching	177,485	178,312	176,751
	\$ 1,088,740	\$ 1,089,864	\$ 1,024,399
<b>Other Contributions and Government transfers</b>			
Canada Community-Building Fund (CCBF)	\$ -	\$ 1,087,053	\$ 2,088,451
Regional Development Corporation	-	-	44,822
Other	-	-	438,334
Payment in lieu of taxes	2	2	2
Safe Restart Agreement Funding	-	952,013	-
	\$ 2	\$ 2,039,068	\$ 2,571,609
<b>Other Revenue from Own Sources</b>			
Licenses and Permits	\$ 156,000	\$ 219,210	\$ 112,814
Interest on investment	140,000	73,656	102,678
Miscellaneous	131,000	154,654	108,439
Police	50,500	64,276	53,758
Building Rental - Miratech	6,600	6,600	16,600
Recreation	618,017	448,661	421,336
Water and Sewer Other Revenue	130,769	132,666	168,370
	\$ 1,232,886	\$ 1,099,723	\$ 983,995
<b>Water and Sewerage Revenue</b>			
Sale of Water	\$ 2,099,740	\$ 1,987,790	\$ 2,043,476
Sale of Sewerage Services	2,984,951	2,932,488	2,892,549
Connections	35,000	65,000	56,500
	\$ 5,119,691	\$ 4,985,278	\$ 4,992,525

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**25. EXPENDITURES SUPPORT**

	(Unaudited) 2021 Budget	2021 Actual	2020 Actual
<b>General Government Services</b>			
<i>Legislative</i>			
Mayor	\$ 82,467	\$ 57,428	\$ 58,489
Councillors	257,339	152,847	167,426
	339,806	210,275	225,915
<i>Administrative</i>			
Manager	332,268	324,002	310,906
Clerk	554,545	311,305	449,106
City Hall	270,288	241,820	228,152
Solicitor	50,000	77,098	64,525
Finance	532,166	531,040	500,144
Human resources	622,563	512,177	454,833
System administration	350,319	318,879	304,893
Cost of assessment	300,372	300,372	299,036
	3,012,521	2,616,693	2,611,595
<i>Civic relations</i>	239,945	183,126	303,940
<i>Other general government services</i>			
Special projects	588,000	750,935	315,299
Bank charges	13,000	18,460	15,715
	601,000	769,395	331,014
<i>Interest</i>	182,072	16,034	16,961
<i>Amortization and disposal, post-retirement liabilities and other</i>	373,648	192,236	228,218
	\$ 4,748,992	\$ 3,987,759	\$ 3,717,643

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**25. EXPENDITURES SUPPORT (continued)**

	(Unaudited) 2021 Budget	2021 Actual	2020 Actual
<b>Protective Services</b>			
<i>Police</i>			
Administration	\$ 1,023,985	\$ 1,061,802	\$ 952,806
Crime control	863,076	753,065	808,316
Traffic activities	3,240,919	3,262,345	3,334,746
Training and development	25,000	24,308	21,684
Building and jail	306,217	291,251	278,261
Automotive equipment	239,684	244,827	207,881
Communication	1,119,105	1,096,700	1,116,095
Community relations	132,647	65,599	107,765
CID - Dog services	8,320	-	-
Detention and custody	129,891	106,825	107,928
Court Services	273,919	204,902	136,169
	7,362,763	7,111,624	7,071,651
<i>Fire Protection</i>			
Administration	373,047	344,962	350,456
Fighting force	2,828,600	2,405,284	2,359,212
Training and development	60,950	16,908	25,227
Station	145,412	128,619	108,751
Fire fighting equipment	206,612	222,247	211,122
	3,614,621	3,118,020	3,054,768
<i>Other protection services</i>			
Animal Control	47,760	47,607	47,597
<i>Interest</i>	489,780	103,374	123,742
<i>Amortization and disposal, post-retirement liabilities &amp; other</i>	923,873	346,559	667,068
	\$ 12,438,797	\$ 10,727,184	\$ 10,964,826

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**25. EXPENDITURES SUPPORT (continued)**

	(Unaudited) 2021 Budget	2021 Actual	2020 Actual
<b>Transportation Services</b>			
<i>Common services</i>			
Administration	\$ 568,522	\$ 450,469	\$ 469,969
Engineering	536,903	494,120	502,168
General equipment	997,016	781,527	735,030
Workshops, yards and buildings	578,312	508,000	536,306
	2,680,753	2,234,116	2,243,473
<i>Roads and streets</i>			
Summer Maintenance	1,520,931	1,504,588	1,377,562
Storm sewers	108,718	76,787	82,065
Snow and ice removal	1,954,252	1,690,481	1,680,974
	3,583,901	3,271,856	3,140,601
<i>Street Lighting</i>	591,972	573,711	566,414
<i>Traffic Services</i>			
Street Signs	20,000	30,159	8,068
Traffic lanemarking	20,900	29,938	40,299
Traffic signals	36,651	30,924	34,858
	77,551	91,021	83,225
<i>Off street parking</i>	20,500	17,802	20,072
<i>Transit commission</i>	290,000	270,182	295,009
<i>Interest</i>	463,978	327,475	346,391
<i>Amortization and disposal, post-retirement liabilities &amp; other</i>	3,721,153	3,375,894	2,832,455
	\$ 11,429,808	\$ 10,162,057	\$ 9,527,640

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**25. EXPENDITURES SUPPORT (continued)**

	(Unaudited) 2021 Budget	2021 Actual	2020 Actual
<b>Environmental Health and Development Services</b>			
<i>Environmental health services</i>			
Collection	\$ 719,100	\$ 722,593	\$ 715,669
Disposal	485,134	502,639	521,609
Other	515	519	61,000
	1,204,749	1,225,751	1,298,278
<i>Environmental development services</i>			
Development			
Community planning	481,070	481,070	478,573
Administration	397,990	358,348	370,151
Economic development	517,462	268,406	189,795
	1,396,522	1,107,824	1,038,519
Tourism			
Visitor information	68,731	47,372	-
Tourism promotion	346,533	242,675	149,310
	415,264	290,047	149,310
<i>Interest</i>	119,679	4,428	4,683
<i>Amortization, Post-retirement liabilities &amp; other</i>	96,740	( 6,847)	2,666
	\$ 3,232,954	\$ 2,621,203	\$ 2,493,456



**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**25. EXPENDITURES SUPPORT (continued)**

	(Unaudited) 2021 Budget	2021 Actual	2020 Actual
<b>Recreation and cultural services</b>			
<i>Recreation and Cultural Services</i>			
Administration	\$ 496,105	\$ 438,544	\$ 422,723
Community Centres	636,039	655,551	606,330
Swimming pools	593,755	549,329	487,721
Rinks and arenas	909,403	813,145	827,779
Parks and playground	1,602,177	1,301,367	1,124,010
Program administration	129,145	106,123	103,781
Seniors	3,000	(881)	826
Special population programs	10,623	2,386	2,118
Youth programs	89,642	80,800	81,782
Special events	9,000	3,708	4,688
Libraries	228,088	222,698	187,570
	4,706,977	4,172,770	3,849,328
<i>Interest</i>	230,181	34,421	36,409
<i>Amortization and disposal, post-retirement liabilities &amp; other</i>	1,073,690	834,239	934,347
	\$ 6,010,848	\$ 5,041,430	\$ 4,820,084

**CITY OF MIRAMICHI**  
**Notes to the Consolidated Financial Statements**  
**For the year ended December 31, 2021**

**25. EXPENDITURES SUPPORT (continued)**

	(Unaudited) 2021 Budget	2021 Actual	2020 Actual
<b>Water and Sewer Utilities</b>			
<i>Water supply</i>			
Administration	\$ 293,995	\$ 253,124	\$ 275,329
Interest	198,325	-	192,247
Treatment	513,221	487,180	468,002
Transmission and distribution	768,946	792,358	821,491
Power and pumping	392,026	335,185	339,924
Billing and collection	259,801	245,101	220,560
	2,426,314	2,112,948	2,317,553
<i>Sewer collection and disposal</i>			
Collection system	297,935	345,990	298,940
Interest	396,650	408,431	236,370
Lift stations	344,922	313,299	298,683
Treatment and disposal	485,661	410,345	406,696
	1,525,168	1,478,065	1,240,689
<i>Bad debts</i>	-		83,732
<i>Amortization and disposals, post-retirement liabilities &amp; other</i>	1,599,392	1,850,010	2,041,998
	\$ 5,550,874	\$ 5,441,023	\$ 5,683,972